



Haringey Council

Overview & Scrutiny Committee – 6th December 2010 – Cabinet Member questions
Cabinet Member for Adult and Community Services – Councillor Dilek Dogus

No	Page/ Point	Question/Observation	Answer (Where applicable)
<u>Questions from Cllr David Winskill</u>			
1	NHS Haringey savings proposals	<p>On 15th November NHS Haringey announced a series of measures to tackle the financial challenges it faces in 10/11 and next year.</p> <p>1a Please tell us what you feel the effects of these measures might be on the wider Haringey population and especially clients of Adult services.</p> <p>1b Please tell me of any discussions that have taken place to avoid a possible “Cost-shunting/bed blocking” response.</p> <p>1c Measure will include restricting access to some treatments: have there been discussions about the treatments and the access criteria?</p>	<p>[1a&b] There will be potential impact on the following services if these proposed savings are agreed and implemented.</p> <p>As NHS Haringey partially funds the Alexandra Road Crisis Unit for Adult Mental Health users this is likely to cause its closure. The Greentrees Unit [a 34 bedded rehabilitation unit based on St Ann’s site closes] it will impact on our delayed discharges as many patients are discharged there for the North Middlesex Hospital and it will also impact on the Adults commissioning budget as Adult Social Care will have to fund more care placements and community support packages. The local interpretation, application and implementation of NHS Continuing Care eligibility criteria is becoming increasingly acrimonious and is having a budgetary impact upon Adult Social Care’s commissioning budget and a likely impact upon the Children’s commissioning budget. This is of serious concern.</p> <p>[1c] General discussion has taken place but no specific discussion as yet. This would fall outside the remit of Adult Social Care anyway.</p>
2	White Paper arrangements	<p>Following the Publication of the Health White paper in July (Equity & Excellence) please tell us:</p> <p>2a What Haringey Council has done</p>	<p>[2a,b,c,e] [d]?? We have established an LA/NHS Programme Board which meets monthly sponsored at the highest level - Mun Thong Phung, Director ACCS and Peter Lewis, Director CYPS, which includes a GP lead.</p>



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		<p>to ensure that we assume a pivotal leadership role to maximise benefits for all residents, achieve cost savings and ensure a seamless transition as possible to the new arrangements.</p> <p>Please up date us on:</p> <p>2b Location/structure of GP Commissioning Collaboratives to serve Haringey</p> <p>2c Developments in setting up the Health and Well-being Board</p> <p>2d Preparation for Haringey's role in Public Health.</p> <p>2e Has any work been done to assess the possible financial and service benefits of merging NHS Haringey's commissioning functions with LBH Haringey's Adult services and Children's Services commissioning roles?</p>	<p>ACCS has monthly Joint Leadership meetings with NHS Haringey.</p> <p>The AD Adults and Commissioning meets monthly with the Director of Adults Commissioning, NHS Haringey.</p> <p>We have drafted a shadow Health and Well-being Board Structure; a paper is being prepared regarding these proposals for the next Well-being Partnership Board; a Draft Public Health Transition plan and structure.</p> <p>The AD Adults and her commissioning team, including representation from HAVCO, and CYPS, recently presented at the Central/NE/SE GP Consortia meeting the role of Adult Social Care Commissioning and examples of currently joint commissioning and joint working with NHS Haringey; examples of what is working well, stroke care pathway, dementia, winter planning and how we can work closely with the GPs in the future. An information sheet is currently being prepared for GPs giving an 'easy ready' detailed information sheet on our Unique Selling Points.</p>
3	P 1 ASC: delayed discharges	<p>3a The reduction in delayed discharge time is to be welcomed. Are any further reductions anticipated: if so in what clinical areas?</p> <p>3b Which areas are proving hard to</p>	<p>[3a&b]</p> <p>Our performance on delayed discharges is now amongst the best in London. Yes we would like to work to reduce even further, however, as stated earlier, this could be compromised by the proposed local NHS budget reductions.</p>



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		modify?	
4	P1 self-directed care	Although a system with many benefits for the well-being of clients and carers, has any work done to look at possible abuse of the system, particularly by carers of the vulnerable?	Yes, a great deal of work has been completed. This is fully embedded as part of the Supported Self Assessment questionnaire process and as part of our work with potential providers of services in terms of good, trading practice and as part of our Market Development planning approach. It is important to note that a balance needs to be struck between enabling greater choice and control and not being risk averse as these are adults not children and ensuring that we have safe practices where vulnerability is identified.
5	P6 Context and Challenges <i>“The increased allocation also represents an opportunity to support integration between social care and health services locally.”</i>	<p>5a Please tell us what work has/is being done to achieve the aim of further integration of social care and health services.</p> <p>5b Do we know how much money Haringey will receive from this fund?</p>	I think this is fully covered in Q1. Alongside these structures and meetings we have a number of joint commissioning strategies and plans which I am happy to supply and our CQC Annual Performance Assessment evidences our integrated working.
6	P6 Context and Challenges <i>“ In order to maintain people’s access to social care, Councils will need to.... ACCS has already embarked on a programme of cuts and efficiencies to meet these increasingly difficult financial challenges.”</i>	In what is clearly an immensely difficult time, please tell me what opportunities you have identified to remodel services as opposed to “salami-slice” existing ones.	<p>Proposals have been made and will be put forward to the December Cabinet. In terms of the future strategic direction of the Service the priorities are:</p> <p>Implementing Personalised Care: A further move towards a ‘strategic commissioning approach’; We have developed a Reablement Service which we should implement in April 2011 and this is very important in terms of our early intervention and prevention service offer; We have a new Extra Care scheme with [Hill Homes] in the West of the Borough about to open in February 2011.</p>



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		<u>Questions from Cllr Martin Newton</u>	
7	p.2 1st bullet Extra-Care Scheme:	Will the provision of Extra-Care places mean that fewer residents with dementia are placed in standard sheltered accommodation as this puts a strain on Sheltered Housing Managers, and will this apply borough-wide?	No. We are developing a new independent Extra Care Provider (Hill Homes) so this does not impact on Sheltered Housing care or these managers.
8	p.3 Libraries:	Please provide an update on the mobile library service and housebound library service and any plans for changes to the provision of these services across the borough.	There are no immediate plans to make changes to these services. However, in view of the current financial constraints both in this year and in forthcoming years, we are reviewing all services to ensure that we obtain best value for money and continue to provide appropriate and affordable services for all residents.
9	p.3 Libraries	Can the Council assure residents that the invaluable service provided by all nine libraries at Wood Green, Alexandra Park, Coombes Croft, Highgate, Hornsey, Marcus Garvey, Muswell Hill, St Anne's, Stroud Green will remain fully open until 2015? Will libraries that are too small to provide a full range of provision to meet demand be suitably expanded?	<p>There are no immediate plans to make changes to these services. However, in view of the current financial constraints both in this year and in forthcoming years, we are reviewing all services to ensure that we obtain best value for money and continue to provide appropriate and affordable services for all residents.</p> <p>In Haringey, we operate libraries on a quasi retail model by providing a core offer across all of our libraries. In Libraries which are physically smaller, we provide the library equivalent of Tesco Express; the core offer remains the same but larger activities such as author events which would attract a large number of people clearly have to take place in a larger space.</p>
10	p.4 Culture:	How is Haringey going to protect the invaluable provision at Jackson's Lane?	<p>The Council has worked hard over the past 18 months with the Arts Council and Jacksons Lane staff to develop both the facilities and artistic offer.</p> <p>Given the magnitude of the financial challenge facing the Council we are not in a position at this stage to provide any further commitments than those already made.</p>
11	p.5 Leisure	What talks has the Council had with	None. We are currently reviewing the use of subsidy and the merits of different



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	Centres:	Greenwich Leisure Limited (GLL) about turning over the operation of our leisure centres?	service delivery options.
12	p.6 Phase 2 of the Playbuilder programme:	What is the amount of money being allocated from each of the three funding pots (Council, Government and outside organisations) to each of the eight individual schemes at Down Lane Park, Sandlings Estate, Wood Green Common, Thetford Close, the Markfield Project, Ducketts Common, Carlton Lodge and Stationers Park?	<p>The table shown on Appendix A shows the amount of money being allocated to the 8 sites identified for investment in new and/or refurbished play facilities.</p> <p>The column Other Funding shows the amount of confirmed external funding available for the schemes at Down Lane, Ducketts Common and Stationers Park.</p> <p>The schemes at Down Lane and Stationers Park are seeking further funding and should know the outcome of their funding applications in December 2010.</p>
<u>Questions from Cllr Karen Alexander</u>			
13	Page 1 - Adult Services and Commissioning	How will personalised budget solutions for individuals to be administered and are the council reaching their govt targets on this?	<p>Personalised budget solutions for individuals will be administered via our Supported Self Assessment questionnaire/process. Full details about personalisation in Haringey can be obtained from the following website: http://;harinet.haringey.gov.uk/index/social_care_and_health/services-for-all/personalising-support.htm</p> <p>Yes the Council is reaching its government target and we are on track to reach the required 30% target by end of March 2011. A full information pack can be supplied for Cllr Alexander.</p>
14	Page 1 - Adult Services and	14a Which measures announced by Health Secretary Andrew Lansley last	<p>[14a&b]</p> <p>In terms of transforming Adult Social Care and the measures announced by Andrew</p>



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	Commissioning	<p>week to transform social care are being considered by Haringey Council?</p> <p>14b Is there anything additional to what we are already doing being explored?</p>	<p>Lansley, the Local Authority is working closely with key partners such as the NHS to deliver personalised care, rehabilitation, early intervention and prevention. We have a model for reablement and have been working closely on this with NHS colleagues. We are continuing to explore opportunities for joint commissioning and joint care pathways such as Stroke Care and developing joint personalised care delivery and improve joint quality of care outcomes.</p>
15	3 - Libraries	<p>Press reports over the last week or so suggest that up to 130 libraries in the capital could be axed as a result of spending cuts. Can the cabinet member reassure members and residents that our libraries are safe for closure please?</p>	<p>There are no immediate plans to make changes to these services. However, in view of the current financial constraints both in this year and in forthcoming years, we are reviewing all services to ensure that we obtain best value for money and continue to provide appropriate and affordable services for all residents.</p>
16	General	<p>Could the Cabinet member provide a list of Haringey's Parks and Playing Fields that are being entered into the QEII Fields scheme? What plans are in place to promote these within Haringey, and to encourage Haringey people to vote for their favourite public open space?</p>	<p>The Council is proposing to nominate:</p> <ul style="list-style-type: none"> • Albert Road Recreation Ground • Down Lane Recreation Ground • Lordship Recreation Ground • Muswell Hill Playing Fields. <p>We intend to work with related Ward Members and 'Friends Groups' to promote the nominations, which will be made by the end of January 2011. The public vote will be managed by 'Fields in Trust' (FIT) (run by the National Playing Fields Association), during the spring of 2011. Clearly the Council will work closely with FIT in developing our own promotional plan, to encourage the residents to vote for their favourite site.</p>



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17	General	In light of the expected cuts that the Council will be expecting your portfolio to deliver, what areas of joint working with other public sector, statutory or private sector entities are you investigating to ensure that as many services as possible within your portfolio continue to be delivered?	<ul style="list-style-type: none">▪ North London Strategic Alliance – looking at sector wide commissioning arrangements in order to reduce placement costs for People with Learning Disabilities.▪ Currently exploring various options including in-house, for the provision of leisure facilities.
18	Community Safety, General, Suicides:	What measures are the Council taking to engage the Samaritans in helping to deter potential suicides at Archway Bridge or other locations?	<p>We work closely with the Mental Health Trust and NHS Haringey regarding suicides. Each is treated as a Serious Untoward Incident [SUI] if the person is known to either health or social care and the Mental Health Trust operates an SUI panel where each case examines the investigation report; considers if the practice has been appropriate and seriously considers any learning; review in procedure of practice. In terms of the input of the Samaritans agency and the Archway Bridge we will review this with the organisation and the Mental Health Trust/NHS Haringey.</p> <p>Representatives of the Libraries Service have met with the Samaritans Marketing Officer to discuss the type of material which could most appropriately be displayed in libraries in the Borough. Following this conversation, we have received and displayed material in Highgate Library.</p>



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Appendix A

**Overview and Scrutiny – 6th December 2010
Question 12**

Name of Site & Ward	Playbuilder Capital Allocation	LBH Capital Allocation	Other Funding	Total Investment
Down Lane Park Tottenham Hale	35,000	100,000	110,000	245,000
Sandlings Estate Noel Park	30,000	0.00	0.00	30,000
Wood Green Common Noel Park	46,000	50,000	0.00	96,000
Partridge Way Estate Bounds Green	0.00	0.00	0.00	0.00
Thetford Close White Hart Lane	45,000	0.00	0.00	45,000
Markfield Project / Markfield Park Seven Sisters	25,000	0.00	0.00	25,000
Ducketts Common Harringay	50,000	0.00	26,000	76,000
Carlton Lodge Stroud Green	45,000	0.00	0.00	45,000
Stationers Park Stroud Green	0.00	50,000	59,800	109,800